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## **FOSUN** 复星

植根中国, 服务全球家庭客户 智造健康、快乐、富足的幸福生态系统 Rooted in China, Creating a Global Happiness Ecosystem Fulfilling the Needs of Families Worldwide in Health, Happiness and Wealth

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## 复星,为幸福生活 FOSUN, TOWARDS A BRIGHTER LIFE

### 使命 MISSION

让全球家庭生活更幸福 Creating happier lives for families worldwide



植根中国, 服务全球家庭客户

智造健康、快乐、富足的幸福生态系统

Rooted in China, Fosun is committed to creating a global happiness ecosystem fulfilling the needs of families worldwide in Health, Happiness, and Wealth

### 价值观 VALUE

修身,齐家,立业,助天下

Self-improvement, Teamwork, Performance, and Contribution to Society



## 创新驱动的 全球家庭消费产业集团 A GLOBAL INNOVATION-DRIVEN

**CONSUMER GROUP** 

复星创立于1992年,经过逾30年发展,已成为一家创新驱动的全球家庭消费产业集团。秉持让全球家庭生活更幸福 的使命,复星致力于服务全球家庭客户,战略聚焦健康、快乐、富足的幸福生态系统。2007年复星国际在香港联交 所主板上市(股份代号: 00656.HK)。

Fosun was founded in 1992. After more than 30 years of development, Fosun has become a global innovation-driven consumer group. Adhering to the mission of creating happier lives for families worldwide, Fosun is committed to creating a global happiness ecosystem fulfilling the needs of families worldwide in Health, Happiness and Wealth. In 2007, Fosun International Limited was listed on the main board of the Hong Kong Stock Exchange (stock code: 00656.HK).

## 1,921.4 (ZTT / 192.14 billion

2024年度总收入 Total Revenue in 2024

49.0 亿元 / 4.9 billion

产业运营利润1 Industrial operation profit<sup>1</sup>

69.0 亿元 / 6.9 billion

科创投入<sup>2</sup> 建立超20家全球科创中心

Investment in technology and innovation<sup>2</sup> with more than 20 global technology innovation centers established



## 7,965 (元 / 796.5 billion

总资产 Total assets

## 49.3%

全球化运营,海外收入占比 Proportion of overseas revenue from global operations

AA

MSCI ESG评级 MSCI ESG rating

## 植根中国 全球发展

### ROOTED IN CHINA, DEVELOPING GLOBALLY

植根于中国,成长于全球,复星长期坚持"创新"和"全球化"两大核心增长引擎,是中国少数既积累了深厚科技与创新能力, 又具备全球运营与投资能力的企业。

Rooted in China, Fosun has been developing globally and has long adhered to the two core growth drivers of "innovation" and "globalization". Fosun is one of the few Chinese companies that is equipped with global operation and investment capabilities, and has accumulated profound technology and innovation capabilities.

人民币 3.8 万元创业 Pharma on the Fosun was founded with a capital of RMB Exchange 38,000

1994

复地

Forte

复星医药

Fosun Pharma

#### 国药控股 Sinopharm 复星医药 Group A 股上市 Listing of Fosun

Shanghai Stock

2002

豫园股份

Yuyuan

2007

海南矿业

Hainan Mining 复星国际港股上市 Listing of Fosun International (00656.HK) on the Hong Kong Stock Exchange

### 2011

Club Med

复宏汉霖

Henlius

BFC 外滩金融中心 The Bund Finance Center

佛山复星禅诚医院 Foshan Fosun **Chancheng Hospital** 

2012

复星保德信人寿

Pramerica Fosun

Starcastle Senior

Life Insurance 鼎睿再保险

Peak Re

复星星堡

Living

复锐医疗科技 Sisram Medical

2013

三亚亚特兰蒂斯

Atlantis Sanya

2016 Gland Pharma

2014

Fidelidade

Luz Saúde

洛克石油

ROC

HAL 狼队 Wolverhampton Wanderers FC 宝宝树 BabyTree AHAVA

2015

Privatization of

Thomas Cook

Silver Cross

Club Med

Club Med 私有化

## 2018

LANVIN Wolford

百合佳缘 Lovelink (formerly known as Baihe Jiayuan)

松鹤楼 Songhelou

复星旅文港股上市 Listing of Fosun Tourism Group ("FTG") on the Hong Kong Stock Exchange

9

Listing of Henlius on the Hong Kong Stock Exchange

## 2017 复星联合健康保险

Fosun United Health Insurance 直观复星 Intuitive Fosun 复星凯瑞

Fosun Kairos

### FFT 复宏汉霖港股上市

202 Sergio Rossi Bankhaus Lampe

2020

DJULA

舍得酒业

Shede Spirits

WEI

万盛股份 Wansheng

- 9



### 2022

复朗集团纽交所上市 Listing of Lanvin Group on the New York Stock Exchange

夜郎古酒庄 Yelanggujiu

### 2024

汉曲优、汉斯状、 汉利康出海 Overseas launch of HANQUYOU, HANSIZHUANG and HANLIKANG

超级地中海启航 Launch of the ULTRAMED Hainan project



2025

复星旅文私有化 Privatization of FTG

Festival





Globalization







# 01

## 我们的战略 **OUR STRATEGIES**

复星坚持全球化战略,持续创新打造新动能,锚定家庭消费产业主赛道持续深耕 Fosun adheres to its globalization strategy, continuously innovates to create new momentum, and remains focused on deepening its development in the household consumption industry

### 全球产业地图 **GLOBAL BUSINESS FOOTPRINTS**

复星的全球化以复星国际上市为起点,已走过18年路程,目前在全球超35个国家和地区拥有产业布局。自2022年以来, "全球组织+本地运营"的模式不断成熟,运营是未来复星全球化核心。

The globalization journey of Fosun began with the listing of Fosun International in Hong Kong. After 18 years since its listing, Fosun has established a business presence in more than 35 countries and regions around the world. Since 2022, the model of "global organization + local operations" has become more mature. Operations are at the core of Fosun's future globalization.



CHINA	● 复星凯瑞	Fosun Kairos
	● 复宏汉霖	Henlius
	● 国药控股	Sinopharm Group
	● 复星杏脉	Fosun Aitrox
	● 复星健康	Fosun Health
	● 佛山复星禅诚医院	Foshan Fosun Chancheng Hospital
	• 豫园股份	Yuyuan
	● 豫园商城	Yuyuan Tourist Mart
	● 老庙	Laomiao
	● 舍得酒业	Shede Spirits
	• 汉辰表业	Shanghai Hanchen Watch
	● 童涵春堂	Tong Han Chun Tang
	● 复星旅文	FTG
	• 三亚亚特兰蒂斯	Atlantis Sanya
	● 复朗集团	Lanvin Group
	• 复星保德信人寿	Pramerica Fosun Life Insurance
	● 鼎睿再保险	Peak Re
	● 复星创富	Fosun Capital
	● 复星锐正	Fosun RZ Capital
	● 复星财富控股	Fosun Wealth Holdings
	● BFC外滩金融中心	The Bund Finance Center
	● 海南矿业	Hainan Mining
	● 万盛股份	Wansheng
	● 翌耀科技	Easun Technology
	● 复星商社	Fosun Trade

Fosun Pharma

中国 ● 复星医药

## • The Court

### 深度全球运营 **PROFOUND GLOBAL OPERATIONS**

复星的全球化,不止是全球和中国的"双向奔赴",还延伸至海内外生态企业的内生式发展,鼓励生态企业在各自 领域积极拓展本土以外的市场。

Fosun's globalization strategy means more than just "two-way engagement" between the global and Chinese markets. It extends to the endogenous development of its ecosystem enterprises both domestically and internationally, encouraging them to actively expand their businesses beyond their domestic markets.

947.8<sub>亿元/94.78 billion</sub>



海外收入 Overseas revenue

海外收入占比 Overseas revenue proportion

### 推动产品服务出海

Promote Overseas Expansion of Products and Services

### 汉曲优® HANQUYOU

自主研发的汉曲优◎成为在中欧美获批的"中国籍"生 物类似药,已在50多个国家和地区获批上市,实现中 国、东南亚、北美、欧洲、中东及拉丁美洲等地区商 业化供货,惠及逾24万名患者

The independently developed HANQUYOU became a "China-developed" biosimilar approved in China, the U.S., and the European Union. It has been approved for marketing in more than 50 countries and regions and has achieved commercial supply across China, Southeast Asia, North America, Europe, the Middle East, and Latin America, benefiting over 240,000 patients.

#### 汉利康<sup>®</sup>、汉贝泰<sup>®</sup> HANLIKANG and HANBEITAI

汉利康和汉贝泰分别在秘鲁、玻利维亚获批,复宏汉 霖的海外获批自研产品达4个

HANLIKANG and HANBEITAI were approved for marketing in Peru and Bolivia, respectively, bringing the number of self-developed products approved overseas by Henlius to four.

#### 松鹤楼 Songhelou

2025年4月,松鹤楼海外首店落户英国伦敦 In April 2025, Songhelou opened its first overseas restaurant in London, U.K.

### 汉斯状® HANSIZHUANG

自主研发的汉斯状◎是全球首个&欧盟唯一获批一线治 疗广泛期小细胞肺癌的抗PD-1单抗,对外授权已覆 盖美国、欧洲、东南亚、中东和北非等100多个国家 和地区

The independently developed HANSIZHUANG became the world's first and the only anti-PD-1 monoclonal antibody approved for the first-line treatment of extensive-stage small cell lung cancer (ES-SCLC) in the European Union. It has been licensed out to more than 100 countries and regions, including the U.S., Europe, Southeast Asia, the Middle East, and North Africa.

#### 豫园灯会 Yuyuan Garden Lantern Festival

豫园灯会2024年首次出海,吸引近20万法国当地民众; 2025年再次启航,在越南河内和泰国曼谷举办海外灯会

Yuyuan Garden Lantern Festival made its overseas debut in 2024, attracting nearly 200,000 local visitors in France. In 2025, it has embarked on another overseas journey, with overseas editions taking place in Hanoi, Vietnam, and Bangkok, Thailand.

### 全球布局优质资产 Establish a Global Layout of Quality Assets

### Fidelidade

复星葡萄牙保险保持葡萄牙市场领先地位。在葡以外的 国际业务毛保费收入占比近30%、利润贡献占比超50%

Fidelidade has maintained its leading position in the local market, with its international business outside Portugal accounting for nearly 30% of gross written premiums and contributing over 50% of profits.

#### 海南矿业 Hainan Mining

非洲马里布谷尼锂矿即将投产

Bougouni lithium mine in Mali, Africa is about to commence production.

### 布局中东市场 Tap into the Middle East Market

复宏汉霖与沙特阿拉伯SVAX公司达成战略合作,海 南矿业成功收购阿曼油田权益

Henlius entered into a strategic partnership with AL-TIRYAQ AL-KHALAWI Medical Company (SVAX) in Saudi Arabia, while Hainan Mining successfully acquired oil interests in Oman.



#### Club Med

全球业绩再创新高,2024年新开3个度假村;2025年, 美洲、欧非中东及亚太区预定量持续增长,计划新开马 来西亚和中国龙坞2个度假村

Global business volume reached a new record high. with three new resorts opened in 2024. In 2025, bookings continue to grow across the Americas, EMEA, and Asia-Pacific regions, with plans to open two new resorts in Malaysia and Longwu, China.

### 鼎睿再保险 Peak Re

持续拓展全球市场,2024年底分出业务覆盖全球56个国家

Peak Re has continuously expanded its global market, and by the end of 2024, its ceded business reached 56 countries.

### 科创引领 创新驱动 **TECHNOLOGY-LED & INNOVATION-DRIVEN**

整合式创新,多维度提升产品竞争力,奠定可持续发展基础。

Integrated innovation enhances product competitiveness across multiple dimensions, laying a solid foundation for sustainable development.

**69** 亿元 / 69 billion



2024全年科创投入1 Investment in technology and innovation<sup>1</sup> in 2024

全球科创中心 Global technology innovation centers

### 创新各领域科创中心

Innovative Technology Innovation Centers in Various Fields

- •复星医药全球研发中心(国家级)
- •复星医药北美研发总部
- 复星医药院士专家工作站
- 江苏省万邦重组蛋白类药物工程中心
- 江苏省万邦糖尿病治疗药物工程技术研究中心
- 重庆市药友冻干制剂开发国家地方联合工程研究中心
- 重庆医药工业研究院
- 辽宁省奥鸿肿瘤及围手术期药物专业技术创新中心
- •佛山市禅医肿瘤精准重点实验室
- 复宏汉霖全球创新中心
- •复星凯瑞研发中心
- 直观复星总部产业基地
- 万盛股份技术中心(国家级)
- 翌耀科技全球研发中心
- 四川省舍得白酒智能酿造工程技术中心
- 天津市海鸥高精密机械手表企业重点实验室
- •复星津美全球科创中心(CNAS认证)
- 豫园文化饮食集团科创中心
- 复星酒业全球科创研究院
- 豫园珠宝设计师中心
- 复朗面料创新中心

- Fosun Pharma Global R&D Center (national level)
- Fosun Pharma North America R&D Headquarters
- Fosun Pharma Academician Expert Workstation
- Jiangsu Wanbang Recombinant Protein Drug Engineering Center
- Jiangsu Wanbang Engineering Research Center for Diabetic Drugs
- Chongqing Yao Pharma National-Local Joint Research Center for Lyophilized Preparations
- Chongging Pharmaceutical Research Institute
- Liaoning AVANC Pharma Professional Technology Innovation Center for Tumor and Perioperative Drugs
- Foshan Fosun Chancheng Hospital Tumor Precision Key Laboratory
- Henlius Global Innovation Center
- Fosun Kairos R&D Center
- Intuitive Fosun Headquarters Industrial Base
- Wansheng Technology Center (national level)
- Easun Technology Global R&D Center
- Sichuan Engineering Technology Center for Intelligent Brewing of Baiju
- Tianjin Seagull High-Precision Mechanical Watch Enterprise Key Laboratory
- Fosun Cosmetics Global Innovation Center (CNAS certified)
- Yuyuan Foods & Dining Group Innovation Center
- Fosun Wine & Spirits Global Innovation Center
- Yuyuan Jewelry Creative House
- Lanvin Group Fabric Innovation Center

Henlius

研发创新 **R&D** Innovation

#### 复星医药

#### Fosun Pharma

2024年,复星医药研发投入55.54亿元,主要在研创 新药、生物类似药项目超80项(按适应症计算),推 出PharmAID决策智能体平台助力药物研发提速增效

In 2024, Fosun Pharma invested RMB5.55 billion in R&D, with over 80 major pipeline projects on innovative drugs and biosimilars (calculated by indications); launched the PharmAID decision intelligence platform to optimize the innovative R&D process and improve efficiency.

#### 冻干人用狂犬病疫苗(Vero细胞) Rabies Vaccine (Vero Cell) for Human Use (freeze dried)

复星医药自主研发冻干人用狂犬病疫苗(Vero细胞) 在中国境内获批上市

Rabies vaccine (Vero cell) for human use (freeze dried) independently developed by Fosun Pharma was approved for launch in Chinese mainland.

### 数字化创新与AI应用 **Digital Innovations and AI Applications**

### 复星医药PharmAID决策智能体平台 Fosun Pharma's PharmAID **Decision Intelligence Platform**

自主研发的PharmAID决策智能体平台,将AI应用融入 药物研发全生命周期,加速研发过程并辅助各个医药研 发各个阶段的重要决策

The PharmAID decision intelligence platform, independently developed by Fosun Pharma, integrates artificial intelligence (AI) throughout the entire lifecycle of drug research and development (R&D), accelerating the R&D process and supporting critical decision-making at every stage of pharmaceutical R&D full stop.

### 复星葡萄牙保险AI虚拟助手MARIA Fosun Insurance Portugal's AI Virtual Assistant MARIA

Fosun Insurance Portugal utilizes the AI virtual assistant MARIA to handle customer inquiries, process claims, provide policy information, and guide users through insurance-related procedures. Additionally, it has introduced GAMA, an Al-driven insurance risk assessment system designed to enhance customer service precision.

\*1 科技与创新投入包含科研投入(费用化和资本化),但不包含数字化投入 1 It includes scientific research investment (expensed and capitalized) but excludes digitalization expenses

### lon支气管镜机器人 Ion Robotic Bronchoscopy

直观复星lon支气管导航操作控制系统成功获批于中 国境内上市,完成首台商业化装机

Intuitive Fosun's Ion System was approved for launch in Chinese mainland, and the first unit has been installed for commercial use.

### 复锐医疗科技 Sisram Medical

复锐医疗科技探索应用AI精准分析用户皮肤,提供个 性化护理方案: 许可引进的达希斐(注射用 A 型肉毒 毒素)获国家药监局批准上市

Sisram Medical is exploring the use of AI for precise skin analysis and personalized skin care solutions. The licensed product Daxxify (botulinum toxin type A for injection) was approved for marketing by the National Medical Products Administration (NMPA).

### 复星旅文AI Lab Fosun Tourism Group's Al Lab

着力打造AIG.O(AI度假管家)为客户提供全旅程周 期的个性化服务。Club Med上线GM Copilot、基于 大模型技术,显著提升了运营效率

Fosun Tourism Group has developed the AI G.O (Al Gentle Organizer) to provide personalized services throughout the customer journey. Club Med has launched GM Copilot, powered by large model technology, significantly enhancing operational efficiency.

复星葡萄牙<mark>保险</mark>使用AI虚拟助手MARIA,处理客户咨询、办理理赔、提供保单详情以及引导用户完成保险相关流 程;复星葡萄牙保险推出基于 AI 的保险风险评估系统GAMA,提供更精准的客户服务

## 推动FC2M生态协同 创新FES管理体系

### **PROMOTE FC2M ECOSYSTEM SYNERGY & INNOVATE FES MANAGEMENT SYSTEM**





### LEVERAGE THE FLYWHEEL STRATEGY TO DEVELOP HIGH-QUALITY PROJECTS WITH ASSET-LIGHT OPERATIONS

产业,打造优质项目。

Leveraging its profound industrial operation capabilities accumulated over more than 30 years. along with its advantages in innovation and globalization, Fosun has joined hands with various partners to deploy advantageous industries and create high-quality projects.

#### 复星医药 Fosun Pharma

联手深圳市引导基金等共同出资设立人民币50亿元生 物医药产业基金,由复健资本管理

Fosun Pharma together with the Shenzhen Guidance Fund and other investors established a RMB5.0 billion biopharmaceutical industry fund, managed by Fosun Health Capital.

### 重庆中国Mall **Chongqing China Mall**

复星旅文与重庆市政府平台合作,将以轻资产运营的 模式负责重庆中国MALL项目的改造与运营管理、打 造大型室内主题旅游娱乐公园

FTG with a Chongqing government platform to take on the renovation and operation of the Chongqing China Mall Project under an asset-light model, creating a large-scale indoor tourism and entertainment park.

### Club Med

旗下共经营68家度假村,其中采用租赁及管理模式的 度假村占比为85%

Club Med operates 68 resorts, with 85% of the resorts adopting a leasing and management model.

## 飞轮战略强力支撑 轻资产运营打造优质项目

凭借30多年积累的深厚产业运营能力,以及在创新和全球化方面的优势,复星携手各方合作伙伴,布局优势

### 阿尔卑斯国际度假区二期 Taicang Alps Resort Phase II

由太仓市政府平台出资约人民币50亿元打造、复星旅 文运营管理

With an investment of approximately RMB5 billion, the Taicang Alps Resort Phase II project is funded by by the Taicang Municipal Government and managed by FTG.

### 深圳金沙湾轻资产运营 Asset-light operation in Jinsha Bay, Shenzhen

复星旅文深圳金沙湾轻资产运营签约,大湾区首家 Club Med落地

FTG signed an asset-light operation agreement for the Jinsha Bay project in Shenzhen, marking the launch of the first Club Med in the Greater Bay Area.

### 康养+保险 "Health care + Insurance"

康养+保险生态保单模式成功跑通,实现总保费收入 128.5亿元,复星康养首次实现盈利

Fosun successfully implemented the "health care + insurance" ecosystem policy model, achieving premiums of RMB12.85 billion. Fosun Care achieved profitability for the first time.





人才的厚度决定了企业未来发展的宽度和高度 A robust team of talent determines the scalability of the company's future development





郭广昌 **Guo Guangchang** 执行董事兼董事长 Executive Director Chairman of the Company



Co-Chairman of the Company



陈启宇 Chen Qiyu 执行董事兼联席首席执行官 Executive Director Co-CEO of the Company

徐晓亮 Xu Xiaoliang 执行董事兼联席首席执行官

Executive Director Co-CEO of the Company

### 良将如云 ELITE MANAGEMENT TEAM

160+全球合伙人 490+产业合伙人 470+条线合伙人 50+创新合伙人

160+ global partners 490+ industry partners 470+ functional line partners 50+ innovation partners

30+海外全球合伙人 来自葡萄牙、法国、 德国、英国、日本、 印度、美国等国家



龚平 **Gong Ping** 

执行董事

执行总裁兼首席财务官

**Executive Director** Executive President and CFO of the Company



黄震 Huang Zhen

执行董事 执行总裁兼首席发展官

**Executive Director** Executive President and CGO of the Company



潘东辉 Pan Donghui

执行董事 执行总裁兼首席人力资源官

Executive Director Executive President and CHO of the Company





### 人才 复星最重要的资产 TALENT, THE MOST VALUABLE ASSET OF FOSUN

### GLOCAL

#### GLOCAL

30+ overseas global partners from countries including Portugal, France, Germany, the United Kingdom, Japan, India, and the United States

### 复星的人才观

TALENT DEVELOPMENT **STRATEGY** 

> 以发展吸引人 以业绩考核人 以工作培养人 以事业凝聚人

Attract talent with development, appraise talent based on performance, train talent through work, and unite talent with career opportunities

16 - 17











# 02

## 我们的业务 **OUR BUSINESSES**

复星持续深耕健康、快乐、富足、智造四大业务板块,为全球家庭客户提供高品 质的产品和服务

复星医药、豫园股份、复星旅文、复星葡萄牙保险四大核心子公司总收入1346.5 亿元,占集团总收入70.1%

Fosun continues to focus on its four major business segments: Health, Happiness, Wealth, and Intelligent Manufacturing, providing high-quality products and services to families worldwide.

Its four core subsidiaries - Fosun Pharma, Yuyuan, Fosun Tourism Group, and Fosun Insurance Portugal - generated a total revenue of RMB134.65 billion, accounting for 70.1% of the Group's total revenue.

### 健康板块 **HEALTH SEGMENT**

#### 持续全球产业创新,构建医疗级、一站式、全场景的健康生态

Continue to drive global industrial innovation to create a medical-grade, one-stop, all-scenario health ecosystem

### 生物制药 BIOPHARMACEUTICALS

2024年自主研发及许可引进的创新药/生物类似药7个(16项适应症)获批上市;自主研发、合作开发 及许可引进的8个创新药/生物类似药进入上市前审批/关键临床阶段;18个项目获批开展临床试验

In 2024, a total of 16 indications of 7 innovative drugs/biosimilars independently developed and licensed-in by Fosun were approved for launch; 8 innovative drugs and biosimilars - independently developed, co-developed through collaboration, or licensed-in - entered the pre-market approval or pivotal clinical stage; 18 innovative drugs/biosimilar projects initiated clinical trials



围绕家庭消费和旅游文化,构建全球化、全产业的快乐生态系统 Center on family consumption and tourism to build a global, industry-wide happiness ecosystem



Provide families worldwide with "vacation-like lifestyle" and "lifestyle-based vacation". By aligning global resources, Fosun aims to create "super tourism destinations" to amplify the "tourism+" effect

FOSUN Holiday 复星旅文

Club Med 4

### 快乐板块 HAPPINESS SEGMENT



### 富足板块 WEALTH SEGMENT

#### 聚焦保险、资管两大领域,打造复星富足生态产业布局

Focus on the two major fields of insurance and asset management to build the Fosun Wealth ecosystem



全球化产业布局,坚持创新发展与生态建设 Establish a global presence and adhere to innovative development and insurance ecosystem development







La Positiva



产业投资+财务投资双轮驱动 全周期赋能健康、快乐、富足、智造 Leverage industrial investment + financial investment as twin drivers to empower Health, Happiness, Wealth, and Intelligent Manufacturing in every stage of life







蜂巢类资管 **HIVE ASSET MANAGEMENT** 

以城带产,以产兴城,打造全球城市蜂巢标杆

Introduce industries to cities to facilitate urban development, creating a global urban hive benchmark



以战略性资源、功能性新材料和智能制造产业为主体、赋能产业高端化、智能化、绿色化转型 With strategic resources, functional new materials, and intelligent manufacturing as the core, Fosun empowers high-end, intelligent and green transformation of the industry

海南矿业 HAINAN MINING

铁矿石业务稳扎稳打:原矿产量实现连续三年达产,战略和长协客户订单量约占总销量75% 油气业务蓬勃发展:产量连续三年增长,获得在阿曼苏丹国4个区块的油田权益 新能源业务有序推进:氢氧化锂(一期)项目实现冶金段投料试车成功、非洲马里布谷尼锂矿即将投产

- of total sales.
- interests in four oil blocks in the Sultanate of Oman.
- production.



突破先进材料核心技术,服务制造业高端化升级 Achieve breakthroughs in core technology of advanced materials to upgrade the service manufacturing industry

全球战略布局:设立墨西哥、新加坡、泰国子公司,筹建泰国生产基地 加快技术创新: RDP产品提纯工艺技术参与国际标准制定, 开展产品/工艺类项目28个 拓宽产品矩阵: 收购广州熵能, 横向拓展产品品类, 增加新的业务布局

· Global strategic expansion: established subsidiaries in Mexico, Singapore, and Thailand, and initiated the construction of a production base in Thailand. Accelerated technology innovation: RDP product purification technology contributed to the development

of international standards, with 28 product/process-related projects launched Product matrix expansion: acquired Guangzhou Shine Polymer to expand product categories and explore new business areas



全球总部在上海正式启用、中德技术合作和全球协作全面深化 拓展新的业务区域:拓展至越南、泰国、中东、巴西等新兴市场 切入新的业务领域: 切入酒业自动化、电池生产自动化、轨道交通生产自动化等新的产业应用领域

 The global headquarters in Shanghai has officially commenced operations, deepening Sino-German technological cooperation and global collaboration New regional markets: tapped into emerging markets including Vietnam, Thailand, the Middle East, and Brazil New business segments: focusing on industry applications such as automation in the liquor industry, battery production automation, and rail transit production automation

### 智造板块

### INTELLIGENT MANUFACTURING SEGMENT

### 绿色低碳资源 Green & Low-Carbon Resources

铁矿石+油气+新能源,布局战略性资源能源

Leverage iron ore, oil and gas, and new energy to establish a foothold in strategic resources and energy

· Iron ore business steadily progressing: Raw ore production has achieved consistent output for three consecutive years, with strategic and long-term contract customers accounting for approximately 75%

· Oil and gas business flourishing: Production capacity has increased for three consecutive years; acquired oil

New energy business advancing smoothly: The lithium hydroxide (Phase I) project successfully conducted trial runs for the metallurgical section, and the Bougouni lithium mine in Mali, Africa, is about to commence

### 功能性新材料 Functional New Materials

### 工业自动化和数字化 Industrial Digitalization and Automation

#### 智造系统的卓越引领者,助力制造业智能化转型

A leader in intelligent manufacturing systems, facilitating the intelligent transformation of the manufacturing industry

### **FOSUN** PHARMA 复星医药

植根中国、创新驱动的全球化医药健康产业集团

A global innovation-driven pharmaceutical and healthcare industry group deep-rooted in China

上海复星医药(集团)股份有限公司成立于1994年,是一家植根中国、创新驱动的全球化医药健康产业 集团,直接运营的业务包括制药、医疗器械、医学诊断、医疗健康服务,并通过参股国药控股覆盖到医 药商业领域。

Founded in 1994, Shanghai Fosun Pharmaceutical (Group) Co., Ltd. is a global innovation-driven pharmaceutical and healthcare industry group deep-rooted in China. Fosun Pharma directly operates businesses including pharmaceuticals, medical devices, medical diagnosis, and healthcare services. As a shareholder of Sinopharm Group Co., Ltd., Fosun Pharma expands its areas in the pharmaceutical distribution and retail business.

409.1<sub>(7,7,40,91 billion</sub> 112.97<sub>(7,7,7,11,30 billion</sub>

2024年度营业收入 Revenue in 2024

55.5 5.55 billion

2024年研发投入,主要在 研创新药、生物类似药项目 超80项(按适应症计算)

R&D investment in 2024, with over 80 major pipeline projects on innovative drugs and biosimilars (calculated by indications)

#### 制药

**Pharmaceuticals** 

创新药 成熟产品及制造 疫苗

医疗器械 医学诊断

Innovative drugs Mature products and manufacturing Vaccines

医疗健康服务 Healthcare Services

线上医疗服务平台 线下医疗机构 (含康复医疗机构)

Online medical service platform Offline medical institutions (including rehabilitation medical institutions)

286 projects

东南亚等海外市场

制药板块专利申请达220项 获得发明专利授权66项

The pharmaceutical segment submitted 220 patent applications and obtained 66 licensed invention patents authorization

海外收入,覆盖美国、欧洲、非洲、印度和

Overseas revenue, covering markets in the

U.S., Europe, Africa, India, and Southeast Asia

### 医疗器械与医学诊断

Medical Devices and Medical Diagnosis

Medical devices Medical diagnosis



豫园股份.旗下拥有19个中华老字号、8个市级及以上非遗项目和一众领先品牌,以东方生活美学引领 中华文化复兴潮流。作为中华商业第一股,豫园股份引领中华文化复兴潮流,智造植根中国的全球一流 家庭快乐消费产业集团。

Yuyuan, with a portfolio of 19 China Time-Honored Brands, 8 intangible cultural heritage projects at the municipal level or higher, and a range of leading brands, leads the trend of Chinese cultural revival through oriental lifestyle aesthetics. As the first batch of Chinese commercial stocks, Yuyuan leads the trend of Chinese cultural revival and develops a world-class Happiness consumer group rooted in China.

469.2<sub>(7)</sub>/46.92 billion 73%

2024年度营业收入 Revenue in 2024

4,634

珠宝时尚门店数 其中智选门店突破800家

Jewelry and fashion stores, of which the number of smart selection stores exceeded 800

珠宝时尚 Jewelry and Fashion

美丽健康 **Beauty and Health** 





引领中华文化复兴潮流,智造植根中国的全球一流家庭快乐消费产业集团 Lead the trend of Chinese cultural revival and develop a world-class Happiness consumer group rooted in China

消费产业收入占比 Revenue proportion from consumer industries

4,000 万+ / 40 million+

豫园商圈2024年客流人次 Customer traffic in Yuyuan Tourist Mart in 2024

文化饮食 **Cultural Food and Dining** 

国潮腕表 Chinese Watches

复合功能地产 **Complex Functional Real Estate** 



全球综合性旅游休闲度假集团 A world-leading leisure-focused integrated tourism group

复星旅游文化集团(简称"复星旅文"),全球领先的综合性旅游休闲度假集团之一,以"度假让生活更美好" 为使命、致力于引领度假生活、智造全球领先的家庭休闲度假生态系统。

Fosun Tourism Group (also known as "FTG" and "Fosun Holiday"), is a world-leading leisure-focused integrated tourism group. Embracing the mission of "Better Holiday, Better Life", FTG endeavors to pioneer holiday lifestyle and create a world-leading family leisure and tourism ecosystem.

**190.4** 亿元 / 19.04 billion

2024年旅游运营营业额 Business volume from tourism operation in 2024

国家和地区 Countries and regions



酒店及度假村

Hotels and resorts

滑雪度假村 Ski resorts

#### Club Med $\Psi$ 海俱乐

精致"一价全包"度假的全球领导者

A global leader that offers exquisite "all-inclusive" holidays





一站式冰雪主题的城市度假目的地 A one-stop ice and snow-themed urban tourism destination



一站式海洋主题的高端综合度假目的地

A one-stop ocean-themed integrated high-end tourism destination





A one-stop long-term stay and leisure tourism destination





葡萄牙人寿及非人寿保险领域的市场领导者。在"经验、创新、克服及亲近"的价值观引领下、 Fidelidade以「以客为本」的策略拓展业务。

Fidelidade is the market leader in Portugal, both in life and non-life segments. Guided by the values of "experience, innovation, overcoming and proximity", Fidelidade conducts its activity with a "Customer Centric Approach" strategy.

### 本土领先 LOCAL LEADERSHIP

- ·葡萄牙市场占有率超30%
- ·保持葡萄牙市场占有率第一

· Market share in Portugal exceeded 30% Maintained the top market share in Portugal

### 数字创新 **DIGITAL INNOVATION**

- 数字化用户数超190万人.
- 近葡萄牙总人口的20%。
- AI解决方案GAMA、全自动 车险理赔率从48%提升至62%

Total number of digital users exceeded 1.9 million, accounting for nearly 20% of Portugal's total population

With the Al-powered solution, GAMA, the rate of fully automated processing for motor claims increased from 48% to 62%



葡萄牙领先的全球性保险公司 A leading global insurance company in Portugal

### 国际化发展 INTERNATIONAL DEVELOPMENT

- 国际业务毛保费收入占比近30%
- 国际业务利润贡献占比超50%
- 保持在秘鲁、玻利维亚等市场的领先地位
- International business gross written premiums accounted for nearly 30%
- International business profits contributed over 50%
- Maintained a leading position in markets such as Peru and Bolivia

### 生态协同 ECOSYSTEM SYNERGY

健康险植根干保险+医院生态

Health insurance is established within the insurance + hospital ecosystem

26 - 27



## 立业为善 Fosun For Good



Fosun Foundation (Shanghai)

# 03

## 我们的追求 OUR PURSUIT

修身,齐家,立业,助天下 Self-improvement, Teamwork, Performance, and Contribution to Society

### ESG成果显著

**REMARKABLE ESG ACHIEVEMENTS** 

### 碳中和战略

### **CARBON NEUTRALITY STRATEGY**

- ·力争于2028年实现碳达峰、 2050年实现碳中和
- ·EHS管理框架
- · 气候风险应对
- · Strive to peak carbon emissions by 2028 and achieve carbon neutrality by 2050
- EHS management framework
- Climate risk response

### 立业为善

### FOSUN FOR GOOD

- 守护村医
- 助力世卫组织击退疟疾
- · Rural Doctors Program · Assist WHO in building
- a malaria-free world
  - Continue to optimize and evolve corporate risk management

企业治理

CORPORATE

**GOVERNANCE** 

完善的ESG管治架构

积极的双向交流沟通

加强信息披露

持续优化/进化企业风险管理

依据GRI标准和联交所气候新规

- · Improve ESG governance structure
- · Proactive two-way communication
- Strengthen information disclosure based on GRI standards and Hong Kong Stock Exchange's New Climate Requirements

### AA MSCLESG

连续四年保持AA评级

Rating maintained at AA for four consecutive years

#### ● 标普全球同业排名 則 5 Top 5% S&P's ranking among global peers

标普全球ESG评分跻身全球同业 排名前5%;入选标普中国最佳1%, 并荣获"行业最佳进步企业"

Fosun International's S&P Global ESG score ranked in the top 5% among global peers; Fosun International was selected as the top 1% in S&P Global's Sustainability Yearbook 2024 (China Edition) and recognized as Industry Mover



2024年评级跃升AA-Rating upgraded to AA- in 2024

#### 富时罗素ESG评级 3.7 FTSE Russell ESG score

连续多年入选富时罗素 社会责任指数成分股

Consistently recognized as a constituent of the FTSE4 Good Index



### 复星立业为善 FOSUN FOR GOOD

复星基金会成立于2012年, 秉承复星"修身、齐家、立业、助天下"的理念, 与国家发展同频共振, 公益行动涵盖全 球应急救灾、乡村振兴、健康帮扶、青年创业、教育及文化艺术等领域、公益足迹辐射全球多个国家和地区、中国社 会组织评级为"5A"。

在乡村振兴领域,乡村医生项目为农村地区培养并留住合格乡村医生,提升基层医疗卫生服务能力和可及性,助力乡 村振兴和"健康中国2030";

"青少年远见者新星奖"支持用创新公益项目践行联合国可持续发展目标的青少年,推动中国青少年公益走向国际舞 台; "Protechting全球青年创新创业大赛"助力AI时代全球科创青年在商业、金融、ESG等领域融合发展;

面对全球突发的各类灾情,复星基金会发挥人道主义精神,第一时间集结多方力量,为灾区送去专业支援和温暖。

Established in 2012, the Fosun Foundation upholds Fosun's corporate values of "Self-improvement, Teamwork, Performance and Contribution to Society", aligning its efforts with national development. Its philanthropic initiatives encompass global emergency disaster relief, rural revitalization, healthcare support, youth entrepreneurship, education, and culture & arts, etc., with its impact reaching numerous countries and regions worldwide. The Fosun Foundation has been rated as a 5A China Social Organization.

Regarding rural revitalization, the Rural Doctors Program trains and retains qualified rural doctors while enhancing the capacity and accessibility of primary healthcare services, supporting both rural development and the "Healthy China 2030" initiative.

The Emerging Visionaries Award empowers youth to practice the United Nations Sustainable Development Goals (UN SDGs) through innovative public service projects, promoting Chinese youth philanthropy on the global stage. The Protechting Open Innovation Program fosters young innovators worldwide in the AI era, enabling their integration and growth in business, finance, environmental, social, and governance (ESG), and beyond.

In response to sudden global disasters, the Fosun Foundation embodies the spirit of humanitarian aid, swiftly mobilizing diverse resources to deliver professional assistance and warmth to the affected areas.





### Protechting全球青年创新创业大赛 Protechting Open Innovation Program Emerging Visionaries Award

自 2016 年启动以来, Protechting 累计已吸引来自全球 60 多个国家和地区的近 1000 个项目申请。Protechting 7.0将可持续性作为核心,重点关注保险、科技、医疗和 AI为核心技术的创新解决方案,全球346份申请案例参 与,四强团队于2025年诞生并受邀到中国开展系列路演 交流、探寻更多合作可能。

Since its launch in 2016, the Protechting program The Emerging Visionaries Award empowers youth has attracted nearly 1000 applications from over aged 12 to 18 to advance the UN Sustainable 60 countries and regions worldwide. Protechting Development Goals (SDGs) through innovative public 7.0 places sustainability at its core, focusing on service projects. Since its introduction to China in innovative solutions in insurance, technology, 2012, the program has received applications from healthcare and Al-driven fields. With 346 global over 6,600 Chinese middle and high school students, establishing itself as a global platform for showcasing project submissions, four finalists have been and fostering the sustainable development of youth announced in 2025 and have been invited to participate in roadshows in China to explore philanthropy in China. collaboration opportunities.

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## 青少年远见者新星奖

青少年远见者新星奖支持12-18岁青少年用创新公益项 目践行联合国可持续发展目标,2012年引入中国后已有 超过6600名中国中学生参与奖项申报,成为展示和推动 中国青少年公益可持续发展的一张国际化名片。

首主义救灾物资

沛人民对外友好协会

### 守护村医 **RURAL DOCTORS PROGRAM**

乡村医生是基层健康的守门人。2017年底、复星基金会在国家卫健委指导下、联合中国人口福利基金会 等单位启动了"健康暖心一乡村医生项目"(简称"乡村医生项目"),围绕守护、赋能与激励,推进以"五 个一"工程为抓手的全方位立体式帮扶计划,守护基层健康。

Rural doctors are the "gatekeepers" of grassroot health. In late 2017, under the guidance of the National Health Commission Poverty Relief Office. Fosun Foundation, together with China Population Welfare Foundation and other units, initiated the Health by Heart - Rural Doctors Program ("Rural Doctors Program"), which focuses on safeguarding, empowering and incentivizing rural doctors, implementing a comprehensive support plan centered around the 5 "One Action" to protect grassroots health.

**422**<sup>\*</sup>

驻点队员 On-site workers

300<sub>万户/3 million</sub> 1634 万 / 16.34 million

惠及300万户农村家庭 Rural families benefited **78** 

覆盖16个省、自治区、直辖市 78 counties covered in 16 provinces, municipalities, and autonomous regions

惠及1634万农村人口 Rural residents benefited

### 二十年二十佳

20 Cases of Private Sector's Sustainable Development in China for 20 Years

乡村医生项目入选联合国全球契约组织"二十二十佳"可持续发展报告 The Rural Doctors Program was included in the "20 Cases of Private Sector's Sustainable Development

#### 第二代注射用青蒿琥酯Argesun<sup>®</sup> Second-generation artesunate for injection, Argesun®

第二代注射用青蒿琥酯(商品名: Argesun<sup>®</sup>)成为首个通过世界卫生组织预认证(WHO-PQ)的一步配 制青蒿琥酯注射剂,极大提升了临床使用的便利性。

Argesun®, the second-generation artesunate for injection self-developed by Fosun Pharma has become the first artesunate injectable presented with a single solvent system that received the WHO PQ, which will further enhance the accessibility of innovative antimalarial drugs.

**33** 

33个抗疟系列产品 通过WHO-PQ认证

Antimalarial drugs prequalified by WHO

As of 31 December 2024, Fosun Pharma had supplied a cumulative total of over 400 million doses of artesunate for injection globally

### 青蒿琥酯非洲捐赠项目 Artesunate Donation Project in Africa

计划三年共捐赠人民币1,000万元的青蒿素类抗疟药品 Artemisinin-based antimalarial drugs valued at RMB10 million are set to be donated over the next three years.

## **4**+ <sub>亿支 / 400 million +</sub>





2.5

served

守护2.5万名乡村医生

25,000 rural doctors

### FIGHT AGAINST MALARIA WORLDWIDE

截至2024年12月31日. 复星医药向全球市场供应 了超过4亿支注射用青蒿琥

## 8000+<sub>万名 / 80 million +</sub>

全球抗疟

注射用青蒿琥酯挽救了超过 8000万名重症疟疾患者的生命

Artesunate for injection has saved the lives of more than 80 million patients with severe malaria

#### 布古尼美好社区项目

项目为马里当地社区捐赠价值1万美金的抗疟疾药品, 降低当地5岁以下儿童在疟疾高发季节的发病率。

Bougouni Beautiful Community Project

Antimalarial drugs valued at USD10,000 were donated to local communities in Mali, Africa, aiming to reduce malaria incidence among children under five during peak malaria seasons.





### FOSUI1 FOUI1DATIOI1 复星艺术中心

复星艺术中心旨在推广当代艺术、致力于联结中国与国际的文化艺术、促进公众对全球当代艺术的关注、理解和 参与。同时,复星艺术中心持续关注和支持中国本地艺术家,为优秀的中国当代艺术作品提供广阔的展示平台。 上海复星艺术中心坐落于外滩金融中心,成都复星艺术中心于2022年6月开幕,复星艺术中心太仓特别项目于 2023年11月正式成立,复星艺术中心参与、见证和引领当代艺术与文化的发展。复星艺术中心作为艺术顾问,在 纽约28 Liberty等全球地标建筑里,长期展示收藏的中国艺术作品,促进全球文化艺术交流。

Fosun Foundation (Shanghai) aims to promote contemporary art and is committed to binding Chinese and international art and culture, and promote public awareness, understanding and engagement in global contemporary art. Fosun Foundation (Shanghai) continues to support local Chinese artists, providing a broad display platform for outstanding Chinese contemporary art works. Fosun Foundation (Shanghai) is located in the Bund Finance Center. Fosun Foundation (Chengdu) was opened in June 2022. The Taicang Special project of Fosun Foundation (Shanghai) was established in November 2023. Fosun Foundation (Shanghai) participates in, witnesses and leads the development of contemporary art and culture. As an art consultant, Fosun Foundation (Shanghai) has long showcased its collection of Chinese art works in global landmark buildings such as 28 Liberty in New York to promote global cultural and artistic exchanges.





Integrity, Art Appreciation" co-construction unit Shanghai Public Welfare Base, Donghua **Jniversity Aesthetic Education** Practice Base

### 40 +场艺术展览 Art exhibitions

致力于为呈现内容丰富的国际和中国当代艺术大展与专题性展览,包括《挑战:观众安藤忠雄》《草间弥生: 爱的一切终将永恒》《刘建华:形而上器》等

Committed to presenting international and Chinese contemporary art exhibitions and special exhibitions with rich content, including "Tadao Ando: Endeavors", "Yayoi Kusama: All About Love Speaks Forever", "Liu Jianhua: Metaphysical Objects", etc.

### 600 +

场公共教育活动 Public education campaigns

坚持推出高质量的公共教育活动,帮助公众理解艺术、走入艺术,并能积极参与艺术美育相关的活动 Insist on organizing high-quality public education campaigns to help the public understand art and promote active participation in art-related events

### 500 +

场复星艺术中心之夜与美学之旅 Fosun Foundation (Shanghai) Night and Aesthetic Journey

承办多元综合的跨品牌活动,引导公众关注和接触最新当代艺术文化思潮 Organize diversified and comprehensive cross-brand activities to promote public awareness and public engagement in the latest contemporary art trends





